

# VU Einführung in Artificial Intelligence

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# Making Simple Decisions

# Decision Theory

- Decision-theoretic agent:
  - combines *utility theory* with *probability theory*
  - makes rational decisions based on *beliefs* and *desires* in contexts of uncertainty and conflicting goals
  - has a continuous measure of outcome quality
    - ➔ in contrast to *goal-based agents* that have only a binary distinction between good (goal) and bad (non-goal) states.
- Decision theory:
  - In its simplest form, deals with choosing among actions based on the desirability of their *immediate outcomes*.
  - Thereby, the environment is assumed to be *episodic*, i.e.,
    - an agent's experience can be divided into atomic episodes such that succeeding episodes do not depend on actions taken in previous episodes.
    - ➔ This is in contrast to *sequential* environments, where current decisions influence future decisions.

## Outcomes and Utilities

- ▶ We furthermore deal with *nondeterministic, partially observable environments*.
  - Possible outcome states are represented in terms of *random variables*:
    - $\text{RESULT}(a)$  denotes a random variable whose values are the possible outcome states for taking action  $a$ .
  - The probability of outcome  $s'$ , given evidence observations  $\mathbf{e}$ , is written as

$$P(\text{RESULT}(a) = s' | a, \mathbf{e}),$$

where  $a$  stands for the event that action  $a$  is executed.

- ▶ The agent's preferences are expressed by a *utility function*  $U(s)$ 
  - assigns a single number to a state to express its desirability

## Expected Utility

- The *expected utility* of an action  $a$  given evidence  $e$ , denoted  $EU(a|e)$ , is the average utility value of the outcomes, weighted by the probability that the outcome occurs:

$$EU(a|e) = \sum_{s'} P(\text{RESULT}(a) = s' | a, e) U(s')$$

- *Principle of maximum expected utility* (MEU):
- a rational agent should choose the action that maximises the agent's expected utility:

$$\text{action} = \underset{a}{\operatorname{argmax}} EU(a|e).$$

# Preferences

- ▶ The MEU principle can be derived from general conditions that a rational agent should have.
- ▶ We use the following notation to describe an agent's preferences:
  - $A \succ B$ : the agent prefers  $A$  over  $B$ ;
  - $A \sim B$ : the agent is indifferent between  $A$  and  $B$ ;
  - $A \succeq B$ : the agent prefers  $A$  over  $B$  or is indifferent between them.
- ▶ What sort of things are  $A$  and  $B$ ?
  - States of the world, *but*: uncertainty about what is really being offered.
    - E.g., if you are an airline passenger and are offered pasta or chicken, you do not really know what lurks beneath the tinfoil cover.
  - ↳ The set of outcomes for each action can be seen as a *lottery*, where each action is a ticket.

# Lottery

- A lottery,  $L$ , with possible outcomes  $S_1, \dots, S_n$  that occur with probabilities  $p_1, \dots, p_n$  is written as

$$L = [p_1, S_1; p_2, S_2; \dots; p_n, S_n].$$

- Each  $S_i$  is either an atomic state or another lottery.
- Primary issue of utility theory:
- How do preferences between complex lotteries relate to preferences between the underlying states in those lotteries?
- ➡ To address this issue, we list some conditions that we require that any reasonable preference relation should obey.

## Axioms of Utility Theory

- *Orderability*: Given any two lotteries, a rational agent cannot avoid deciding which one it prefers, or whether it is indifferent between them.

Exactly one of  $(A \succ B)$ ,  $(B \succ A)$ , or  $(A \sim B)$  holds.

- *Transitivity*:

$$(A \succ B) \wedge (B \succ C) \Rightarrow (A \succ C).$$

- *Continuity*: If some lottery  $B$  is between  $A$  and  $C$  in preference, then:

- there is some probability  $p$  for which the agent will be indifferent between getting  $B$  for sure and the lottery that yields  $A$  with probability  $p$  and  $C$  with probability  $1 - p$ .

$$A \succ B \succ C \Rightarrow \exists p [p, A; 1 - p, C] \sim B.$$



## Axioms of Utility Theory (ctd.)

- *Substitutability*: If an agent is indifferent between  $A$  and  $B$ , then it is indifferent between two more complex lotteries that are the same except that  $B$  is substituted for  $A$ .

$$A \sim B \Rightarrow [p, A; 1 - p, C] \sim [p, B; 1 - p, C].$$

This holds for  $\succ$  instead of  $\sim$  as well.

- *Monotonicity*: Suppose two lotteries have the same possible outcomes  $A$  and  $B$ .
- If an agent prefers  $A$  to  $B$ , then the agent must prefer precisely the lottery that has a higher probability for outcome  $A$ .

$$A \succ B \Rightarrow (p > q \Leftrightarrow [p, A; 1 - p, B] \succ [q, A; 1 - q, B]).$$

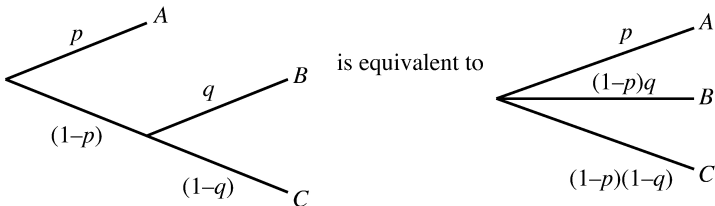
## Axioms of Utility Theory (ctd.)

- *Decomposability*: Compound lotteries can be reduced to simpler ones using the laws of probability.

$$[p, A; 1 - p, [q, B; 1 - q, C]] \sim [p, A; (1 - p)q, B; (1 - p)(1 - q), C].$$

This is known as the “no fun in gambling” rule:

- two consecutive lotteries can be compressed into a single equivalent lottery.

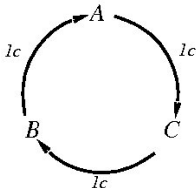


## Axioms of Utility Theory (ctd.)

- ▶ These conditions are known as the *axioms of utility theory*.
- ▶ Each axiom can be motivated by showing that an agent violating it will exhibit irrational behaviour.
- ▶ Consider, e.g., an agent with *intransitive preferences*  
 $A \succ B \succ C \succ A$  can be induced to give away all its money:

1. If the agent has  $A$ , we could offer to trade  $C$  for  $A$  plus one cent. The agent prefers  $C$ , so is willing to make the trade.
2. We then offer  $B$  for  $C$ , extracting another cent, as the agent prefers  $B$  over  $C$ .
3. Finally, we trade  $A$  for  $B$ . We are back to 1 except that the agent gave us 3 cents.
4. We continue until the agent has no money.

⇒ Clearly, the agent behaves irrationally.



## Existence of Utility Function

As shown by von Neumann and Morgenstern (1944), the axioms of utility theory imply the following:

- ▶ *Existence of Utility Function:* Given an agent's preferences that satisfy the axioms of utility theory, there exists a real-valued function  $U$  such that

$$U(A) > U(B) \Leftrightarrow A \succ B$$

$$U(A) = U(B) \Leftrightarrow A \sim B$$

- ▶ *Expected Utility of a Lottery:* The utility of a lottery is the sum of the probability of each outcome times the utility of that outcome.

$$U([p_1, S_1; \dots; p_n, S_n]) = \sum_i p_i U(S_i).$$

## Utility Scales and Assessment

The preceding results show that a utility function exists, but they do not imply that it is *unique*.

- ▶ It can be shown that an agent's behaviour does not change if its utility function  $U(S)$  is replaced by

$$U'(S) = aU(S) + b,$$

where  $a$  and  $b$  are constants and  $a > 0$ .

- ↳  $U$  is determined up to *linear (affine) transformations*.

## Utility Scales and Assessment (ctd.)

- In *deterministic* environments, where there are states and no lotteries, the behaviour of an agent is unchanged by an application of any *monotonic* transformation.
  - For instance, we could apply the square root to all utilities without changing the priority order of states.
  - One says:
    - An agent in a deterministic environment has a *value function* or *ordinal utility function*,
    - i.e., such functions just provide a *preference ranking on states*—the numbers do not matter.
- How to work out an agents utility function?
  - Present choices to an agent and use observed preferences to pin down the underlying utility function.
  - This process is called *preference elicitation*.

# Utility Scales

- ▶ As we have seen, there is no *absolute* scale for utilities but it is useful to establish *some* scale for any particular problem.
- ▶ How to establish a scale?
  - Fix the utilities of any two particular outcomes.
  - Typically, we fix the utility of a “best possible prize”  $S_b$  at  $U(S_b) = u_{\top}$  and a “worst possible catastrophe”  $S_w$  at  $U(S_w) = u_{\perp}$ .
  - *Normalized utilities* use a scale with  $u_{\perp} = 0$  and  $u_{\top} = 1$ .

## Utility Scales: Examples

- ▶ Some attempts have been made to find out the value that people place on their own lives.
- ▶ One common “currency” in medical and safety analysis is the *micromort*:
  - the event of a one-in-a-million chance of death.
- ▶ If people are asked how much they would pay to avoid a risk of a one-in-a-million chance of death they will respond with very large numbers, but their actual behaviour reflects a much lower monetary value for a micromort.
  - E.g., driving in a car for 370 km incurs a risk of one micromort; for a car with, say 150.000 km, that’s about 400 micromorts.
  - People appear to be willing to pay about 10.000 Dollars more for a safer car that halves the risk of death (i.e., to incur 200 micromorts instead of 400), or about 50 Dollar per micromort.
- ▶ In general, studies on a large number of people showed that one micromort amounts to ca. 20 Dollars (in 1980s money).



## Utility Scales: Examples (ctd.)

- ▶ Another measure is the *QALY* (“quality-adjusted life year”), useful for medical decisions involving substantial risks:
  - one QALY equates to one year in perfect health.
- ▶ The QALY is an indicator for the time-trade-off (TTO) to choose between remaining in a state of ill health for a period of time vs. being restored to perfect health but having a shorter life expectancy.
  - E.g., on average, kidney patients are indifferent between living two years on a dialysis machine and one year at full health.

## The Utility of Money

- Money plays a significant role in human utility functions.
- Usually, an agent exhibits a *monotonic preference* for more money, all other things being equal (“*ceteris paribus*”), i.e., the agent prefers more money to less.
- **But:** this does not mean that money behaves as a utility function, because it says nothing about preferences between *lotteries* involving money.
- Example:
  - Suppose you have won in a game show and are offered a choice:
    - either take the \$1,000,000 prize *or*
    - gamble it on the flip of a coin: the coin coming up heads means you end up with nothing, the coin coming up tails means you get \$2,500,000.
  - How would you decide?

## The Utility of Money (ctd.)

- ▶ Assuming the coin is fair, i.e., there is a 50:50 chance for coming up heads or tails, the *expected monetary value (EMV)* of the gamble is

$$\frac{1}{2} \cdot \$0 + \frac{1}{2} \cdot \$2,500,000 = \$1,250,000$$

⇒ The EMV is more than the original \$1,000,000, but is accepting the gamble the better decision?

- ▶ Let  $S_n$  denote a state of possessing  $n$  Dollars, and say your current wealth is  $k$  Dollars.
  - ↳ The expected utilities of accepting and declining the gamble are

$$\begin{aligned}EU(\text{Accept}) &= \frac{1}{2} \cdot U(S_k) + \frac{1}{2} \cdot U(S_{k+2,500,000}) \\EU(\text{Decline}) &= U(S_{k+1,000,000}).\end{aligned}$$

## The Utility of Money (ctd.)

- ▶ How to define the utility?
  - The utility is not directly proportional to monetary value, because the utility for the first million is very high, but what about the utility for the next million?
- ▶ Assume you assign a utility of 5 to your current financial status  $S_k$ , 9 to the state  $S_{k+2,500,000}$ , and 8 to the state  $S_{k+1,000,000}$ .

▶ Then:

$$EU(\textit{Accept}) = \frac{1}{2} \cdot U(S_k) + \frac{1}{2} \cdot U(S_{k+2,500,000}) = \frac{5}{2} + \frac{9}{2} = 7$$

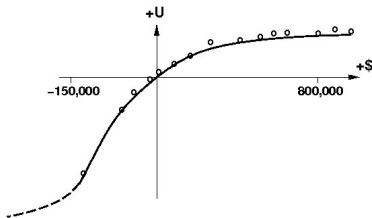
$$EU(\textit{Decline}) = U(S_{k+1,000,000}) = 8.$$

⇒ the rational action would be to decline, because the expected utility of accepting is 7 and for declining 8.

- ▶ On the other hand, a billionaire would most likely have a utility function that is locally linear over the range of a few million more, and thus would accept.

## The Utility of Money (ctd.)

- ▶ In a pioneering study of actual utility functions, Grayson (1960) found that the utility of money was almost exactly proportional to the *logarithm* of the amount.



- ▶ Preferences between different levels of debt can display a reversal of the concavity associated with positive wealth.
  - E.g., someone already \$10,000,000 in debt might well accept a gamble on a fair coin with a gain of \$10,000,000 for heads and a loss of \$20,000,000 for tails.
    - ⇒ This leads to the S-shaped form of the curve.

## Risks

- ▶ For a positive wealth, given a lottery  $L$  with expected monetary value  $EMV(L)$ , usually  $U(L) < U(S_{EMV(L)})$ , where  $S_{EMV(L)}$  is the state of being handed the expected money of the lottery as the sure thing.
  - ↳ I.e., people are *risk-averse*—they prefer a sure thing with a payoff that is less than the expected monetary value of a gamble.
- ▶ On the other hand, when in large debt, the behaviour is *risk-seeking*.
- ▶ The value an agent will accept in lieu of a lottery is the *certainty equivalent* of the lottery.
  - Studies have shown that most people will accept about 400 Dollars in lieu of a gamble that gives 1000 dollars half the time and 0 Dollar the other half.
  - That is, the certainty equivalent of the lottery is 400 Dollars vs. the EMV of 500 Dollars.
    - ⇒ The difference is called the *insurance premium*.

## Risks (ctd.)

- ▶ Risk aversion is the basis for the insurance industry, because it means that insurance premiums are positive.
- ▶ People would rather pay a small insurance premium than gamble the price of their house against the chance of a fire.
  - ↳ The price of a house is small compared with the insurance company's total reserves.
  - ↳ The insurance company's utility curve is approximately linear over such a small region, and the gamble costs the company almost nothing.
- ▶ Note:
  - for small changes in wealth compared to the current wealth, almost any curve will be approximately linear.
  - ↳ An agent that has a linear curve is said to be *risk-neutral*.

# Human Judgment and Irrationality

- ▶ Decision theory is a *normative theory*, i.e., it describes how a rational agent *should* act.
- ▶ A *descriptive theory*, on the other hand, describes how actual agents (e.g., humans) *really do* act.
- ▶ Evidence suggests that these two kinds of theories do not coincide  
⇒ humans appear to be “predictably irrational”.



## Allais Paradox

- ▶ Assume that there is a choice between lotteries  $A$  and  $B$  and then between  $C$  and  $D$ , which have the following prizes:
    - A: 80% chance of winning \$4000
    - B: 100% chance of winning \$3000
    - C: 20% chance of winning \$4000
    - D: 25% chance of winning \$3000
  - ▶ Most people prefer  $B$  over  $A$  (taking the sure thing), and  $C$  over  $D$  (taking the higher EMV).
  - ▶ However, the normative analysis yields a different result:
    - Assume, without loss of generality, a utility function with  $U(\$0) = 0$ .
    - Then,  $B \succ A$  implies  $U(\$3000) > 0.8 \cdot U(\$4000)$ , and  $C \succ D$  implies  $0.2 \cdot U(\$4000) > 0.25 \cdot U(\$3000)$ .
    - From the latter we obtain
$$U(\$3000) < \frac{0.2}{0.25} U(\$4000) = 0.8 \cdot U(\$4000).$$
- ➡ There is no utility function consistent with these choices!

## Allais Paradox (ctd.)

- ▶ One possible explanation for the apparent irrational preferences is the *certainty effect*, i.e., people are strongly attracted to gains that are certain.
- ▶ Why is that?

## Allais Paradox (ctd.)

### ► Possible answers:

1. People may choose to reduce their computational burden: by choosing the certain outcomes, there is no need to estimate probabilities.
2. People may mistrust the legitimacy of the stated probabilities (in particular, if stated by people with a vested interest in the outcomes).
3. People may account their emotional state as well as their financial state.
  - People know they would experience *regret* if they gave up a certain reward ( $B$ ) for an 80% chance of a higher reward and then lost.
  - I.e., in choosing  $A$ , there is a 20% chance of getting no money and *feeling like a complete idiot*, which is worse than just getting no money.

► Choosing  $B$  over  $A$  and  $C$  over  $D$  may not be irrational: just willing to give up \$200 EMV to avoid a 20% chance of feeling like an idiot.

## Ellsberg Paradox

- ▶ Prizes have an equal value, but probabilities are underconstrained.
- ▶ Payoff depends on the color of a ball chosen from an urn.
- ▶ You are told that the urn contains  $1/3$  red balls, and  $2/3$  either black or yellow balls, but you do not know how many black and how many yellow.
- ▶ Then, you are asked to choose between  $A$  and  $B$ , and then between  $C$  and  $D$ :
  - A: \$100 for a red ball
  - B: \$100 for a black ball
  - C: \$100 for a red or a yellow ball
  - D: \$100 for a black or yellow ball
- ▶ If you think there are more red than black balls, you should prefer  $A$  over  $B$  and  $C$  over  $D$ , and the opposite otherwise.
- ▶ *But* most people prefer  $A$  over  $B$  and  $D$  over  $C$ !
- ➡ People have *ambiguity aversion*.

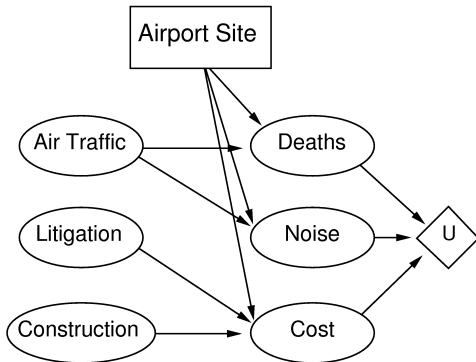
## Ellsberg Paradox (ctd.)

Ambiguity aversion (ctd.):

- A: \$100 for a red ball
  - B: \$100 for a black ball
  - C: \$100 for a red or a yellow ball
  - D: \$100 for a black or yellow ball
- A gives you a  $1/3$  chance of winning, while  $B$  could be anywhere between 0 and  $2/3$ .
- Likewise,  $D$  gives you a  $2/3$  chance, while  $C$  could be anywhere between  $1/3$  and  $3/3$ .
- Most people *elect the known probability* rather than the unknown one.

## Decision Networks

- ▶ *Decision networks* (or *influence diagrams*) are a general framework for supporting rational decisions.
- ▶ They contain information about an agent's current state, its possible actions, the state that will result from the agent's action, and the utility of that state.
- ▶ Example of a decision network for the *airport siting problem*:



## Decision Networks (ctd.)

Decision network uses three types of nodes:

- *Chance nodes (ovals)*: represent random variables.
  - E.g., the agent is uncertain about construction costs, the level of air traffic, the potential for litigation.
  - There are also the *Deaths*, *Noise*, and *Cost* variables, depending on the site chosen.
  - Chance nodes are associated with a conditional probability distribution that is indexed by the state of the parent nodes.
- *Decision nodes (rectangles)*: represent points where a decision maker has a choice of actions; e.g., the choice of an airport site influences the cost, noise, etc.
- *Utility nodes (diamonds)*: represent the agent's utility function.
  - It has as parents all variables describing the outcome that directly affect utility.

## Evaluating Decision Networks

- ▶ Algorithm for evaluating decision networks:
  1. Set the evidence variables for the current state.
  2. For each possible value of the decision node:
    - a) Set the decision node to that value.
    - b) Calculate the posterior probabilities for the parent nodes of the utility node, using a standard probabilistic inference algorithm.
    - c) Calculate the resulting utility for the action.
  3. Return the action with the highest utility.
- ☞ Decision networks are an extension of *Bayesian networks*, in which only chance nodes occur.



# The Value of Information

- In the decision network analysis it is assumed that *all relevant information* is available before making a decision.
- In practice this is hardly ever the case:
  - ☞ *One of the most important parts of decision making is knowing what questions to ask.*
- *Information value theory* enables an agent to choose what information to acquire.
- Basic assumption:
  - the agent can acquire the value of any observable chance variables.
- These observation actions affect only the *belief state*, not the external physical state.
- The value of an observation derives from the *potential* to affect the agent's eventual physical action  $\implies$  this potential can be estimated directly from the decision model itself.

## The Value of Information: Example

A simple example:

- ▶ An oil company plans to buy one of  $n$  indistinguishable blocks of ocean-drilling rights.
- ▶ One of the blocks contains oil worth  $C$  dollars, while all other are worthless.
- ▶ The price for each block is  $C/n$  Dollars.
- ▶ If the company is *risk neutral*, then it is indifferent between buying a block and not buying one.
- ▶ Now assume that the company can buy information (results of a survey) that says definitively whether block 3 contains oil or not.
- ▶ How much should the company be willing to pay for this information?

## Example (ctd.)

To answer this question, we examine what the company would do if it had the information:

- ▶ With probability  $1/n$ , the survey will indicate oil in block 3.
  - In this case, the company will buy block 3 for  $C/n$  dollars and make a profit of  $C - C/n = (n-1)C/n$  dollars.
- ▶ With probability  $(n-1)/n$ , the survey will show that block 3 contains no oil, hence the company will buy a different one.
  - Now, the probability of finding oil in one of the other blocks changes from  $1/n$  to  $1/(n-1)$ , so the expected profit is  $\frac{C}{(n-1)} - \frac{C}{n} = \frac{C}{n(n-1)}$  Dollars.
- ▶ Then, the resulting expected profit, given the survey information is

$$\frac{1}{n} \cdot \frac{(n-1)C}{n} + \frac{n-1}{n} \cdot \frac{C}{n(n-1)} = \frac{C}{n}.$$

- ▶ The company should be willing to pay up to  $C/n$  Dollars  
⇒ the information is worth as much as the block itself!

## Remarks

- ▶ The value of information derives from the fact that *with* the information, one's course of action can be changed to suit the *actual* situation.
- ▶ One can discriminate according to the situation:
  - without the information, one has to do what is *best on average* over the possible situations.
- ▶ In general, the value of a given piece of information is defined to be the *difference in expected value between the best actions before and after an information is obtained.*

# The Value of Perfect Information

➤ Assumption:

- *Exact evidence* about the value of a random variable  $E_j$  can be obtained (i.e., we learn  $E_j = e_j$ ).

➡ We use the phrase *value of perfect information (VPI)*.

➤ Given initial evidence  $\mathbf{e}$ , the value of the current best action  $\alpha$  is defined by

$$EU(\alpha|\mathbf{e}) = \max_a EU(a|\mathbf{e}) = \max_a \sum_{s'} P(\text{RESULT}(a) = s' | a, \mathbf{e}) U(s').$$

➤ The value of the new best action  $\alpha_{e_j}$  after evidence  $E_j = e_j$  is obtained is

$$EU(\alpha_{e_j} | \mathbf{e}, e_j) = \max_a \sum_{s'} P(\text{RESULT}(a) = s' | a, \mathbf{e}, e_j) U(s').$$

➤ But the value of  $E_j$  is currently unknown, so to determine the value of discovering  $E_j$ , given current information  $\mathbf{e}$ , we average over all possible values  $e_{j_k}$  that might be discovered for  $E_j$ :

$$VPI_{\mathbf{e}}(E_j) = \left( \sum_k P(E_j = e_{j_k} | \mathbf{e}) EU(\alpha_{e_{j_k}} | \mathbf{e}, E_j = e_{j_k}) \right) - EU(\alpha | \mathbf{e}).$$

## Some Properties of the VPI

- ▶ The expected value of information is *nonnegative*:

$$VPI_e(E_j) \geq 0, \text{ for all } e \text{ and all } E_j.$$

- ▶ VPI is *nonadditive*:

in general,  $VPI_e(E_j, E_k) \neq VPI_e(E_j) + VPI_e(E_k)$ .

- ▶ VPI is *order independent*:

$$VPI_e(E_j, E_k) = VPI_e(E_k, E_j).$$

# Decision-theoretic Expert Systems

- ▶ *Decision analysis* (evolved in the 1950s and 1960s) studies the application of decision theory to actual decision problems.
- ▶ Traditionally, there are two roles in decision analysis:
  - the *decision maker*, stating preferences between outcomes; and
  - the *decision analyst*, who enumerates possible actions and outcomes, and elicits preferences to determine the best course of action.
- ▶ Early expert system research concentrated on answering questions rather than on making decisions.
- ▶ The addition of *decision networks* allows expert systems to recommend optimal decisions, reflecting preferences as well as available evidence.

## Decision-theoretic Expert Systems (ctd.)

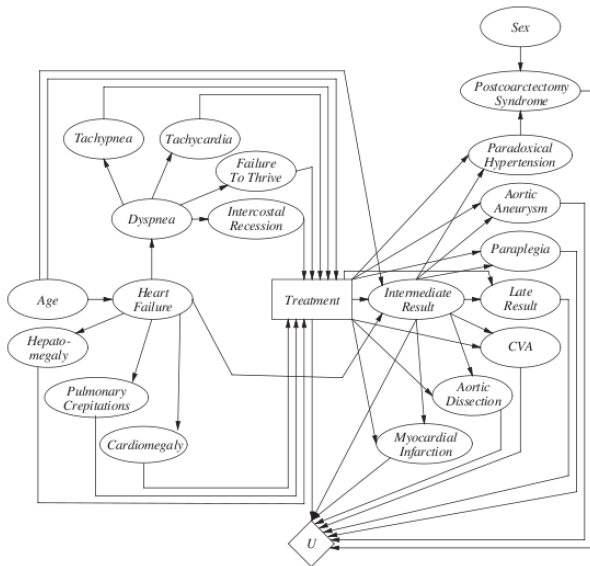
The process of creating a decision-theoretic expert system, e.g., for selecting a medical treatment for congenital heart disease (aortic coarctation) in children:

1. create a causal model (e.g., determine symptoms, treatments, disorders, outcomes, etc.);
2. simplify to a qualitative decision model;
3. assign probabilities (e.g., from patient databases, literature studies, experts subjective assessments, etc.);
4. assign utilities (e.g., create a scale from best to worst outcome and give each a numeric value);
5. verify and refine the model, evaluate the system against correct input-output-pairs, a so called *gold standard*;
6. perform sensitivity analysis, i.e., check whether the best decision is sensitive to small changes in the assigned probabilities and utilities.



# Influence Diagram Example

Influence diagram for aortic coarctation:



## Summary

- ▶ *Decision theory* puts probability theory and utility theory together to describe what an agent *should do*.
- ▶ A *rational agent* makes decisions by considering all possible actions and choosing the one that leads to the best expected outcome.
- ▶ An agent whose preferences are consistent with a set of simple axioms possesses a *utility function*; furthermore, it selects actions as if maximising expected utility.
- ▶ The *value of information* is defined as expected improvement in utility compared with making a decision without the information.
- ▶ *Expert systems* that incorporate utility information are more powerful than pure inference systems:
  - they are able to make decisions and use the value of information to decide whether to acquire it, and
  - they can calculate their sensitivity to small changes in probability and utility assessments.